

Joint OECD-UNDP support to the Global Partnership for Effective Development Co-operation

Overview of funding requirements 2015-2016

15 January 2015

This note explains how UNDP and OECD work together to support the effective functioning of the Global Partnership for Effective Development Co-operation, building on the outcomes of the first High-Level Meeting of the Global Partnership in Mexico City, April 2014 as well as consultations with the range of stakeholders involved in the Partnership, including its co-chairs.

The joint OECD/UNDP work plan for the biennium 2015-2016 of the Global Partnership for Effective Development Cooperation consists of a budget of USD 11.0 million.

Governments and organisations interested in contributing to this work are invited to contact:

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I. BACKGROUND AND RATIONALE

The first High-Level Meeting (HLM) of the Global Partnership for Effective Development Cooperation (GPEDC) concluded in Mexico City April 2014, with a strong call for strengthening the effectiveness of development co-operation to reach global and national development goals. The communique of the Mexico HLM: *Building Towards an Inclusive Post-2015 Development Agenda*, guided by the Busan Partnership agreement, signals the continuous engagement of the international community to sustain political momentum to ensure that commitments are implemented, building upon the shared principles, common goals and differential responsibilities. It also invites the Organisation for Economic Co-operation and Development (OECD) and the United Nations Development Programme (UNDP) to “continue supporting its [Global Partnership for Effective Development Cooperation’s] effective functioning”.

The consultations after the first High-Level Meeting of the Global Partnership for Effective Development Co-operation have identified priority action for the upcoming agenda of the Partnership to maximize its contribution to deliver better development results. This includes (1) focusing on country implementation; (2) supporting mutual learning between different actors and partnership models; (3) supporting accountability for implementing commitments and ensuring that evidence of progress and challenges at country level is properly reflected in global discussions; and (4) strengthening the linkages with global processes and making a valuable contribution to the post-2015 development agenda by strengthening country ownership, upholding commitments, and promoting a partnership approach to achieve development results.

II. THE GLOBAL PARTNERSHIP’S REVISED SUPPORT NEEDS

As set out in the concept note of the Joint OECD-UNDP Support Team “*Arrangements for Joint OECD-UNDP Support to the Global Partnership for Effective Development Co-operation*”¹, the OECD and UNDP identified broad areas for support. The two organisations continue to refine their strategy and package of support for the Global Partnership as the work led by its Steering Committee evolves. In this regard, the outcomes of the first High-Level Meeting of the Global Partnership for Effective Development Co-operation, and the broad consensus among members of the Global Partnership on further actions to enhance its functions as well as the experience from the support provided by the team thus far are used to guide the work of the OECD-UNDP Joint Support Team for the next two years. The two organisations could be expected to deliver the following key outputs over the period 2015-2016:

- 1. Global Partnership monitoring framework refined, strengthened and implemented to support accountability.** Both organisations have collaborated to develop a global methodology for monitoring the implementation of the Busan commitments and undertaken the first monitoring exercise in 2013 to produce the 2014 Progress Report. Building on lessons learned from the first exercise and within the agreed framework, the Joint Support Team will finalise the methodology for the remaining four global pilot indicators and review feedback, challenges and lessons around the monitoring exercise to strengthen the overall process for the second monitoring round. In addition to the “Helpdesk” function to assist the next monitoring exercise in 2015/2016, in-country and advisory support will be provided to stakeholders in strengthening/embedding the monitoring exercise within national accountability frameworks. The Joint Support Team will compile the findings of the second monitoring round in a progress report on the implementation of Busan commitments ahead of the next High-Level Meeting of the Global Partnership. Furthermore, the JST will facilitate a review of the monitoring framework to ensure its relevance to post-2015

¹ The original concept note “*Arrangements for Joint OECD-UNDP Support to the Global Partnership for Effective Development Co-operation – Overview of support activities and remaining resources requirements for 2013-2014 (January 2013, available at: <http://effectivecooperation.org/about/> ” sets out the mandate of the Joint OECD-UNDP Support Team. The overview of funding requirements (2015 - 2016) elaborates the revised outputs/activities in line with the vision for the GPEDC new cycle leading to the second High-Level Meeting.*

accountability efforts. Building on the existing monitoring framework as a model for mutual accountability on quality of co-operation and partnerships, and drawing on the work of a monitoring Advisory Group (establishment still under Steering Committee discussion), this review will include a review of strengths and weaknesses of the current indicators; identification of relevant existing indicators (with possible elements of refinement) and/or additional indicators; and preparation of a refined monitoring framework (indicators and associated multi-stakeholder process) through a consultative process engaging GP constituencies.

- 2. Evidence based analytical work and catalytic country implementation support to facilitate concrete country-level action, inform mutual learning and political dialogue.** For the Global Partnership to be a “go-to” platform to learn from practical and on-the-ground experience there is a need to deliver actions and results on the implementation of the principles for effective development cooperation at the country level, and to demonstrate the value of multi-stakeholder actions and partnerships on the ground. This will entail in particular facilitating and showcasing country-level actions and partnerships; and supporting mutual learning and accountability, including by strengthening the Partnership’s monitoring framework. Delivering concrete results of effective development cooperation on the ground requires concerted efforts and commitments of all partners. In supporting the stakeholder-led efforts to deliver concrete results on the ground, the OECD and UNDP will collaborate with relevant regional platforms and thematic initiatives to support mutual learning among stakeholders on practical actions for effective development cooperation (support to regional workshops and virtual platform for the Global Partnership community); synthesise existing evidence and good practices on relevant issues and commission additional relevant work in selected areas; and provide demand-driven catalytic advisory and technical support to stakeholders, complementing their country-led efforts to strengthen country implementation frameworks to implement Busan principles. Country implementation support would mainly involve backstopping from advisors located in UNDP regional centres² and support to selected country-led initiatives on a pilot basis.
- 3. Events and communication initiatives to support political efforts and outreach aiming at strengthening linkages with post-2015 and other global processes.** The successful communication strategy in the lead up to the Mexico HLM underscores how effective communication and outreach can play a critical role in ensuring stakeholder engagement in the Global Partnership. In particular, the Global Partnership can greatly benefit from stronger support for: its existing communications channels and platforms; its outreach activities – such as side events; and coordination between the joint support team and individual Global Partnership members’ communications efforts. This three-pronged approach can contribute to providing inputs in the on-going post-2015 process and other relevant intergovernmental and multi-stakeholder processes.
- 4. Secretariat and advisory services to the Steering Committee and co-chairs.** The OECD and UNDP continue to provide secretariat support to the Steering Committee. Such support includes on-going secretariat services (substantive preparation for meetings and operational support) and strategic advice to the co-chairs and committee members in support of their political leadership and broader outreach and relation management within the Global Partnership, including with various stakeholder groups and initiatives. Operational support also involves a degree of logistical support to some developing country members (facilitating outreach and engagement; funding travel costs).
- 5. High-level meeting of the Global Partnership organised.** Both organisations played an important role in helping to organise the First High-Level Meeting of the Global Partnership and are likely to be requested to play an instrumental role in supporting the organisation of the high-level meeting of the Global Partnership in 2016 (host and date to be further confirmed). In addition to generating

² Most resources in supporting country efforts are provided through UNDP country programmes, while the global and regional demand-driven catalytic support functions complement and strengthen country-level support activities.

analysis and gathering evidence (as outlined above) to inform the meeting, the two organisations are expected to lead on a range of substantive, strategic and logistical activities (in close collaboration with the host country or organisation), including contribution to the organisation of side-events and outreach activities as well as facilitation of travel for participants from developing countries.

III. KEY EXPECTED RESULTS

The Joint OECD-UNDP Support Team aims at supporting the Global Partnership for Effective Development Co-operation to realise its vision to make a significant contribution to “how” to achieve the agreed post-2015 development agenda. This vision builds on its value-addition as a voluntary platform for all stakeholders to share experiences and improve the way they work together at country level and its work of monitoring progress on mutually agreed commitments and sustaining political commitment for high-quality development partnerships. In support of this, the key results expected from the Joint OECD-UNDP Support Team’s activities include:

- Strengthened methodology and multi-stakeholder process for the Global Partnership monitoring framework to support its contributions to global monitoring and accountability efforts post-2015 as well as a sustained focus on the quality of partnerships in the context of Financing for Development.
- Establishing and disseminating good practices and country cases/challenges of multi-stakeholder partnerships and implementation of principles of effective development cooperation on the ground.
- Facilitating mutual learning among countries, development stakeholders and practitioners to help strengthen national, multi-stakeholder co-operation frameworks.
- Visibility for effective development co-operation in major international events and through a stronger web/media presence.
- Quality support to Steering Committee meetings, including inputs for substantive dialogue.
- Effective substantive support to the preparation of the second High-Level Meeting of the Global Partnership (2016)

IV. RESOURCE REQUIREMENTS

The continuous engagement of the international community to sustain political momentum on effective development co-operation through the Global Partnership will require a functional and adequately resourced Joint Support Team. The Joint Support Team has faced a significant shortfall in meeting its resource requirements to deliver an ambitious programme as envisaged in the original work programme (an activity overview for 2013-2014 is annexed to this document). The work programme for the next two years calls for significantly more resources for the Joint Support Team to strengthen its support to monitoring, analytical work that will enhance country-level implementation and learning as well as communication. The significant increase includes the costs of communication related activities which were previously not funded out of the Joint Support Team’s budget. Front-loading financial contributions will be of significant importance to enable the effective functioning of the Joint Support Team and help the Global Partnership to build up on the momentum from the Mexico High-Level Meeting.

Overview of costs

The estimated cost to both organisations for supporting the Global Partnership is **USD 11.0 million** for the two year period 2015-2016. This is equivalent to approximately USD 5.5 million per year. Over the course of the two year period 2015-16, the cost of OECD-executed activities is estimated at USD 4.8 million, while the cost of the activities executed by UNDP is estimated at USD 6.1 million.

An estimate of the cost of achieving each output identified in Section II of this document is provided in Table 3.

Remaining funding requirements and priority actions

OECD-DAC members have confirmed support for the OECD-executed activities costed above through the OECD's Programme of Work and Budget budgeting process. In doing so, they noted the need for both sides of the joint team to be fully financed to enable full implementation and leverage fully the synergies presented by this collaboration.

UNDP has a contribution carry over from the previous cycle of its support to the Global Partnership as well as additional contribution made so far, totalling approximately USD 1.5 million. This amount has been allocated to the activities above for the period J January 2015-December 2016, leaving the organisation with a funding gap of USD 4.6 million (or 75% of its 2015-2016 budget).

[ALLOCATION ACROSS ACTIVITIES TO BE FURTHER REVIEWED] - Table 3: Estimated costs – Joint support team activities 2014-2016 by output (all figures in USD ^a)								
Output	Key Activities	OECD Budget		UNDP Budget		Total budget (OECD+UNDP)		
		2015	2016	2015	2016			
1. Global Partnership monitoring framework refined, strengthened and implemented to support accountability	<ul style="list-style-type: none"> Refine methodology for new indicators and pilot/roll-out refined methodology assessment. Support to rolling out of monitoring process, including help desk Demand-driven support to country-level participation in the monitoring framework and strengthening of monitoring process Production of monitoring report in three languages. Support the establishment and functioning of the Independent Advisory Group on monitoring (exact costs to be confirmed) 	1,057,100	1,057,100	501,408	501,408	3,117,016		
2. Evidence-based analytical work is produced and disseminated to inform political dialogue and mutual learning^b	<ul style="list-style-type: none"> Commissioning policy briefs and relevant analytical work relating to Busan implementation and themes of interest Global scanning /scoping and synthesis of good practices, including those emerging from voluntary initiatives. Organization of regional workshops/global mutual learning platforms on Busan implementation and substantive agenda/thematic interests. Substantive support to the Korea annual workshop Coordination with and contribution to relevant platforms and initiatives, such as voluntary initiatives, constituency networks, etc. Support and strengthen online community space (i.e. launching of e-discussions/e-events) Demand-driven support to country led initiatives of implementation through piloting in 2-3 countries annually and demand-driven advisory backstopping support 	527,200	527,200	1,465,610	1,465,610	3,985,620		
3. Events and communication initiatives to support political efforts and outreach aiming at strengthening linkages with post-2015 and other global processes	<ul style="list-style-type: none"> Dissemination and communication activities around publication of monitoring progress report and other analytical work. Strengthening online presence (website, social media, blogs) Organisation of a series of high-profile substantive side events and facilitation of Member-States led consultation Strategic liaison and scanning of discussions in relevant UN development processes and other fora 	146,000	146,000	742,975	742,975	1,777,950		
4. Secretariat and advisory services to the Steering Committee and co-chairs	<ul style="list-style-type: none"> Ongoing secretariat and advisory support Travel for developing country participants to Steering Committee meetings 	673,000	673,000	361,600	361,600	2,069,200		
5. High-Level Meeting of the Global Partnership organized	<p>[Once a host and date are determined, specific activity and budget will be identified]</p> <ul style="list-style-type: none"> Logistical and substantive support to preparations for ministerial-level meeting. Travel facilitation of participants from developing countries 	TBD	TBD	TBD	TBD	TBD		
Total budget (sum of amounts budgeted for outputs 1-5 above)		2,403,300	2,403,300	3,071,593	3,071,593	10,949,786		

- Notes:
- Estimated costs for OECD-executed activities in 2015-2016 are the same as those featuring in the DAC's proposed Programme of Work and Budget 2015-16, which is 3.3 million EUR. Figures above are shown in USD for ease of reference, and the exchange rate applied is: 1 EUR = 1.36 USD.
 - Most resources in this area are provided through UNDP country programmes and as such these are *not* included in the costing presented here, which is limited to the global and regional support functions that complement and strengthen country-level support activities.

Annex A: Joint Support Team structure and funding procedure

The Joint Support Team for the Global Partnership has dedicated staff in OECD (Paris) and UNDP (New York). Currently the team consists of 6 staff and 4 supporting consultants in total, with both organisations in the process of recruiting for new positions to strengthen the team.

In the current team set-up general coordination support to Co-Chairs and Steering Committee represents roughly 30% of JST resources, monitoring 20%, communications 20%, advisory/catalytic country implementation support 15%, and stakeholder relations and events 15%. The team works closely with UNDP regional and country advisors and specialists in supporting country implementation and monitoring work. The work programme for 2015-16 foresees a considerable strengthening of capacity for evidence-based and analytical work to improve the identification of best practices and sharing of lessons learned among Global Partnership members.

While members of the Joint Support Team (JST) are dedicated to supporting the Global Partnership, all JST members also have other corporate responsibilities of varying degrees. In addition, senior management in both organisations, and not included in the above JST headcount, devote significant time to advancing the goals and objectives of the Global Partnership.

Procedures to channel funding to support work undertaken by the Global Partnership JST follow the respective standard procedures in place in both organisations. Resources for OECD-executed activities are channelled through the DAC's Programme of Work and Budget, while UNDP-executed activities are financed through cost-sharing contribution agreements (voluntary contributions) with interested partners.

Governments and organisations interested in funding the JST are, upon their expression of interest, introduced to the respective standard procedures of both organisations to provide funding. These procedures and related processes which are carried out in close collaboration with key contacts in the corporate services of both UNDP and OECD facilitate information exchange with the funding providers on each organisation's standard budgeting practice.

Annex B - Joint Support Team – activity overview, January 2013-December 2014

This activity overview documents some of the achievements of the Joint Support Team for the period January 2013-July 2014. It builds on the previous activity report circulated at the Addis Ababa Steering Committee meeting in July 2013.

Output area 1: Global methodology for monitoring the implementation of Busan commitments is developed, refined and implemented

- Rolled out monitoring exercise in 46 countries, with information from more than 70 providers.
- Online helpdesk provided virtual advisory support for all interested stakeholders, including a series of webinars. In addition, UN Resident Coordinators, UNDP country offices and UNDP's global community of practice on effective development cooperation supported the monitoring process upon demand from programme countries.
- Organised preparation workshop in Copenhagen in June 2013 to launch the monitoring exercise and post-monitoring workshop in Abidjan in February 2014 to disseminate findings and take stock of lessons learned focusing on the perspectives of developing countries.
- Refined methodology for the global monitoring framework, including research, consultation and testing of five new indicators – further work is needed on the indicators related to the CSO enabling environment, the private sector engagement, while refinements will be made to the transparency indicator and country results frameworks.
- Partnerships developed with UN Women, CIVICUS, the World Bank Institute and IATI aimed at leveraging expertise and drawing on existing processes and data where possible. Synergies strengthened between the Global Partnership monitoring framework and other on-going efforts to enhance accountability through active outreach, e.g. with the Pacific Islands Forum and the International Health Partnership.

- Lessons learned from the first monitoring exercise to inform the strengthening of the monitoring framework and processes.
- Regular dialogue with UN DESA aimed at enhancing the complementarity between analysis undertaken on mutual accountability under the auspices of the UN Development Cooperation Forum and Global Partnership monitoring efforts.

Output area 2: Relevant analytic work is produced and disseminated to inform political dialogue and inform knowledge sharing

- Published global monitoring report in English, French, and Spanish documenting progress in implementing selected Busan commitments.
- Organized events to disseminate key findings of the monitoring report at the DCF High Level Symposium in Berlin, Germany; PGA Special Event at UN.
- Established and maintained an online community space (www.unteamworks.org/gpedc) providing a web-based knowledge management platform for all Global Partnership stakeholders. To date 477 registered users have signed up. The community space showcases 24 country cases which highlight efforts to implement commitments on effective development cooperation.
- Provided substantive analysis for the Korea workshop on Busan implementation; contributed to background analysis for High-Level Meeting plenary sessions on Progress since Busan and Inclusive Development; Domestic Resource Mobilisation; and Knowledge Sharing, South-South and Triangular Co-operation. Contributed to background analysis for selected focus sessions, e.g. on development finance, multi-stakeholder approaches to multilateral co-operation, etc.; and facilitated supporting analysis from a range of partners including Development Initiatives, foundations, etc.
- Provided advice and inputs to other global processes and publications relevant to the work of the Global Partnership (e.g. UN Secretary-General's report on international development co-operation, UN MDG8 gap report).

Output area 3: Advisory support on the development of partnership and accountability frameworks in developing countries and facilitation of regional consultations

- Support to preparations for Asian regional consultation led by Bangladesh in August 2013.
- Supported Korea and the UNDP Seoul Policy Centre to organize a cross-regional consultation on Busan implementation (November 2013)
- Supported AUC/NEPAD and UNDP Africa Regional Service Centre to organize Africa regional consultation, Abidjan (February 2014), which contributed to adoption of the African common position for the first meeting of the Global Partnership.
- Supported Korea, Bangladesh, and UNDP Asia-Pacific Regional Service Centre with preparation of Asia-Pacific Regional Consultation, Seoul (March 2014)
- Supported CEPEI to organize a retreat for Latin America and the Caribbean on the Global Partnership and Post-2015, Panama (March 2014).
- Supported China Academy of International Trade and Economic Cooperation (CAITEC) and UNDP China with preparations to hold a preparatory Workshop for South-South Cooperation Providers, Beijing (March 2014), which achieved.
- Organized pre-event workshop in Mexico City on Busan implementation (April 2014), which provided an opportunity to review and discuss the findings of the Global Partnership's 2014 monitoring report and look at concrete ways to draw on lessons learned to make further progress.
- Supported AUC/NEPAD to organize Africa regional workshop, Kinshasa, DRC (November 2014), with particular focus on implementation of the African Action Plan on development effectiveness.

- Contributed substantively to the Annual Busan Partnership workshop organized by Korea in Seoul (November 2014).

Output area 4: High-Level Meetings of the Global Partnership organized

- Supported Mexico for the organisation of a successful High-Level Meeting featuring over 1600 participants.
- Provided travel facilitation for participants from developing countries, including government officials, civil society, and parliamentary representatives.
- Coordinated with Mexico preparations and reporting by core teams for five plenary sessions.
- Supported the organisation of 36 high-profile focus sessions on a range of topics
- Facilitated collection and announcement of [38 voluntary initiatives](#), most multi-stakeholder partnership, to advance implementation of Busan commitments on effective development co-operation.
- Facilitated consultations on the communiqué for the High-Level Meeting, drafted by Mexico, including those at the OECD (February 2014) and United Nations (March 2014).
- Provided communications support for the High-Level Meeting, including coordinating media coverage, and live social media updates [See Output 5 below for more information].
- Supported AUC/NEPAD Agency in organizing an Africa-focused side event on domestic resource mobilisation on the occasion of the third Global Partnership Steering Committee meeting (July 2013, Addis Ababa).
- Organised a side event on domestic resource mobilisation during the UN General Assembly in New York (September 2013), hosted by the Nigerian Mission to the UN, featuring President Ellen Johnson-Sirleaf of Liberia, former South African President Thabo Mbeki, five ministers, and other high-profile speakers
- Organised a side event on knowledge-sharing during the World Bank/IMF Annual Meetings (Washington, DC, October 2013), hosted by the World Bank, featuring ministerial panellists; as well as supported the World Bank in organising a technical workshop on knowledge sharing immediately prior to the side event.
- Organised high-profile side events on the private sector and development at the European Development Days (Brussels, November 2013) and the World Economic Forum (Davos, January 2014), featuring high-profile multi-stakeholder discussion.

Output area 5: Secretariat and advisory services to the Steering Committee and Co-Chairs

- Organized five high-profile Steering Committee meetings, in London (December 2012); Bali (March 2013); Addis Ababa (July 2013); Washington DC (October 2013); and Abuja (February 2014); and preparations for a first Steering Committee meeting with the new set of Co-Chairs in New York (July 2014).
- Researched, drafted and disseminated meeting documentation (agendas, scoping pieces and background papers to inform Steering Committee decisions), along with summaries, in English, French and Spanish.
- Regularly briefed Co-Chairs, including management of weekly conference calls and drafting of ministerial correspondence relating to the Global Partnership.
- Organised meeting logistics and co-funded meeting, including travel for six developing country participants for each meeting.
- Facilitation of efforts to identify and put in place new Co-Chairs and Steering Committee members as well as HLM host.

- Established and bolstered the Global Partnership website at www.effectivecooperation.org with continued increases in traffic.
- Expanded online presence of social media accounts on Twitter, Facebook and YouTube. In the wake of the High-Level Meeting the number of Twitter followers rose by 195% and included senior government officials from ministries and parliaments, senior representatives from the private sector, civil society, academia, multi-lateral and inter-governmental organisations.
- Established a Global Partnership blog (www.devcooperation.org/). Readers from 164 countries have visited the Global Partnership blog. Guest authors include influential decision-makers, academic, and thought leaders, as well as high-profile guests from the private sector, civil society, local governments and providers.
- Publication and dissemination of monthly e-newsletters to approximately 1500 recipients.
- Production and dissemination of topical communications materials around each Steering Committee meeting (e.g. video interviews with stakeholders; press releases; actively managed twitter feed).
- Ongoing collaboration with the international development media outlet Devex, which has 500,000 registered users.
- More than 50 media outlets covered the first High-Level Meeting, including *The Guardian* (3 stories), *Devex* (3 stories), *El País* and *The Huffington Post World Post*, as well as high-profile CSO blogs, including Oxfam, ONE and AWID.