SUMMARY – GLOBAL PARTNERSHIP INITIATIVES' ACCELERATION WORKSHOP

Global Partnership Initiatives' Acceleration Workshop
21-22 June, Barcelona, Spain

A draft version of this document was circulated to all participants in the Global Partnership Initiatives' Acceleration Workshop on 29 June 2016 and was submitted to the Steering Committee of the Global Partnership for Effective Development Co-operation *for information*. The current document incorporates comments provided by participants and was finalised on 6 July 2016.

Contact:

Ms. Talita Yamashiro Fordelone, Tel: +33 1 45 24 95 94, email: Talita.YamashiroFordelone@oecd.org

**GLOBAL PARTNERSHIP INITIATIVES' ACCELERATION WORKSHOP
21-22 JUNE, BARCELONA, SPAIN**

SUMMARY

1. Representatives from 27 Global Partnership Initiatives (GPIs), Co-chairs of the Global Partnership for Effective Development Co-operation (Global Partnership), Kenya (host of the Global Partnership's 2nd High Level Meeting, HLM2) and some Steering Committee members met on 21-22 June to: (i) exchange GPIs' experiences; (ii) identify opportunities for collaboration among GPIs; and (iii) discuss how GPIs' work can inform preparations for HLM2 and the renewal of the Global Partnership mandate. This summary presents the overall messages emerging from discussions (part I); key takeaways and recommendations to inform the Global Partnership's renewed mandate, HLM2 and the future of GPIs (part II); and action points agreed at the meeting (part III).

PART I: OVERALL MESSAGES

2. The Workshop confirmed **GPIs' place in the Global Partnership.** First, they directly contribute to two of the Global Partnership's core functions: "support implementation of Busan commitments at country level" and "exchange of knowledge and lessons learned". Second, GPIs represent a unique feature of the Global Partnership in relation to other development co-operation fora: they test new approaches, generate evidence and develop innovative ways of implementing the principles of development effectiveness. This complements the Global Partnership monitoring and country implementation efforts.

3. The Workshop was a timely opportunity for GPIs to showcase their work and learn about each other's activities. The diversity of GPIs was celebrated, but there was agreement that **stronger collaboration – and, if possible, some streamlining – is necessary**. Participants saw much potential for GPIs to work more and better together (see annex 1 for a mapping of existing and potential synergies among GPIs). They also proposed options for enhancing such collaboration (see Part II of this summary).

4. Discussions showed that there are two types of GPIs: those that are intrinsically related to the Global Partnership and those that are more independent (but contribute greatly to the development effectiveness agenda). These two groups have different expectations of the Global Partnership but face common challenges. The **main common challenges** mentioned by GPIs were: ensuring sustainability (including financial) and continuity of activities; managing expectations of Global Partnership members; understanding GPIs' roles and responsibilities in the Global Partnership; translating global commitments into country-level action and vice-versa; avoiding overlap with other initiatives; forging genuine multi-stakeholder partnerships; and promoting exchange and learning.

5. GPIs' **contribution to implementation and knowledge sharing** within the Global Partnership **could be strengthened** and **greater synergies with Global Partnership monitoring, decision-making and policy dialogue could be established**. Practical suggestions to achieve these goals are summarised in the following section.

Renewed mandate and working arrangements

6. Participants made several suggestions that could be considered in the renewal of the Global Partnership's mandate and working arrangements. Such suggestions aim to clarify GPIs' place in the Global Partnership structure; promote collaboration among GPIs; strengthen interlinkages between GPIs and Global Partnership monitoring, decision making, global and regional dialogues; foster country-level implementation and multi-stakeholder dialogue; and enhance knowledge sharing in the Global Partnership.

7. There was agreement that **more clarity is needed on how GPIs relate to the Global Partnership in practice**. A new Global Partnership mandate should concretely articulate and clearly refer to GPIs and the part they play in the Global Partnership. Clear "terms of reference" for GPIs should be developed, with roles and responsibilities.

8. **New working arrangements** could also be put in place **to facilitate interaction, promote exchanges and foster collaboration among GPIs**.
   - GPIs could be grouped around sectors, themes or principles.
   - A focal point could be identified to promote regular communication, collaboration and learning within each group of GPIs and across groups.
   - Regular face-to-face meetings between GPIs could be organised, in a way that is synchronised and helps to inform Global Partnership meetings (e.g. Steering Committee, Busan Global Partnership Forum) and the monitoring process.

9. Participants agreed that **more systematic interaction between GPIs and other Global Partnership workstreams could be beneficial**.
   - GPIs' work could be better co-ordinated with the Global Partnership monitoring exercise. Some of the ideas mentioned included: where feasible, GPIs could encourage countries where they work to participate in the Global Partnership monitoring; GPIs' results could be better integrated in the Global Partnership Progress Report (which currently focuses on monitoring results); monitoring results could be more regularly used to inform GPIs' activities; GPIs could be consulted in the process of improving the Global Partnership's monitoring framework.
   - GPIs' views, experiences and lessons should better inform Steering Committee decisions. The Steering Committee could reach out more actively to GPIs when issues are to be discussed ensuring that decisions to be taken benefit from GPIs' experiences.
   - GPIs could be more regularly featured in international and regional dialogues organised by the Global Partnership (e.g. Busan Global Partnership Forum, regional platforms' meetings and activities, monitoring workshops).

10. On country-level implementation, discussions pointed to a **need to more seriously consider the role of sub-national actors and regional platforms**. There could be more active engagement with local governments and actors: they can help to "localise" development actions that will have more direct impact on communities and individuals. The role of regional platforms in fostering implementation was also emphasised: they can help developing countries to manage the diversity of development flows and resources, bringing different global agendas to the country and local level.

11. Participants also shared their experiences with multi-stakeholder initiatives and **provided suggestions on how to more effectively establish and maintain them**.

- First and foremost, stakeholders should respect each other and trust among them should be built.
- Objectives and rules of functioning of the initiative should be clearly defined – even if the initiative is informal.
- Incentives for individual stakeholders to engage as well as common ground among all of them should be identified.
- Representatives of constituencies should be legitimate.
- Stakeholders' capacity to engage in the initiative should be developed.
- All stakeholders should have a say and an active role in the initiative.

12. Participating GPIs showed strong willingness to share their experiences and lessons to inform knowledge sharing in the Global Partnership. Participants **provided suggestions on how the Global Partnership could strengthen its role as a knowledge hub for effective development co-operation**.
- Any knowledge sharing in the Global Partnership needs to be demand-driven. This calls for a good understanding of the demand for knowledge as well as of information that already exists.
- GPIs' and countries' experiences need to be distilled into lessons that can be effectively shared and inform policy dialogue and decision.
- Dedicated resources and people (at global and regional level) are needed to curate knowledge and manage a knowledge hub.
- Two types of tools to effectively share knowledge were mentioned: online tools (e.g. an online database and a more interactive online platform for sharing experiences) and face-to-face meetings.
- More active links to existing channels for knowledge sharing on development co-operation could be established, and new channels could be established if needed
- Mechanisms to lift information from GPIs to decision and policy makers, to national and international level should be clarified.
- A stronger communications effort is necessary to clarify the Global Partnership's audience and use less jargon.
- The ambition and plans for a stronger knowledge hub need to be adequately funded.

2nd High-Level Meeting

13. During the workshop, GPIs shared **relevant lessons and experiences** with representatives of the core groups preparing for HLM2 plenary sessions. These **can complement the monitoring results in informing discussions and decisions in preparation of HLM2**. There was a perception among participants that individual behaviours are improving, even if aggregate monitoring indicators might not yet show collective progress. Participants suggested that plenary sessions could help to explore and showcase these success stories (including from GPIs) that might not be well captured in the 2016 Global Partnership Progress Report. For example:
- NEPAD's GPI "Africa Action Plan on Development Effectiveness" has some interesting examples to share on how African countries are integrating the global and regional development agenda into their national development plans.
- The GPI "EU Joint Programming" can be showcased as an experience in supporting developing countries to achieve development impact.
- The Effective Institutions Platform's Peer-to-Peer Learning Guide[1] sheds light on how peer learning can be an effective form of knowledge sharing that leads to greater impact of public sector reform initiatives. The Guide distils principles and

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[1] Andrews and Manning (2016), "A Guide to Peer-to-Peer Learning", Effective Institutions Platform, https://www.effectiveinstitutions.org/media/The_EIP_P_to_P_Learning_Guide.pdf

methods for peer learning based on a study of more than 50 peer learning arrangements.
- GPIs working on South-South and triangular co-operation are making progress in understanding the role of non-state actors in South-South co-operation and developing a monitoring and evaluation framework for South-South co-operation.
- On multi-stakeholder partnerships, GPIs "CSO Development Effectiveness and Enabling Environment" and "Civil Society Continuing Campaign on Effective Development" produced useful research and have key insights to share on establishing an enabling environment for civil society organisations' engagement in development. Several GPIs have relevant knowledge to share on how to promote effective partnerships (including GPI "CSO Development Effectiveness and Enabling Environment" and GPI "Promoting Effective Partnering").

14. Participants shared many **suggestions on how GPIs can be involved in HLM2**, including through organising and participating in preparatory fora, amphitheatre sessions and side events. These ideas will be consolidated and sent to the HLM2 host as well as the leads of core groups preparing plenary sessions. GPIs were encouraged to respond to the call for applications to run side events, to be sent in July 2016.
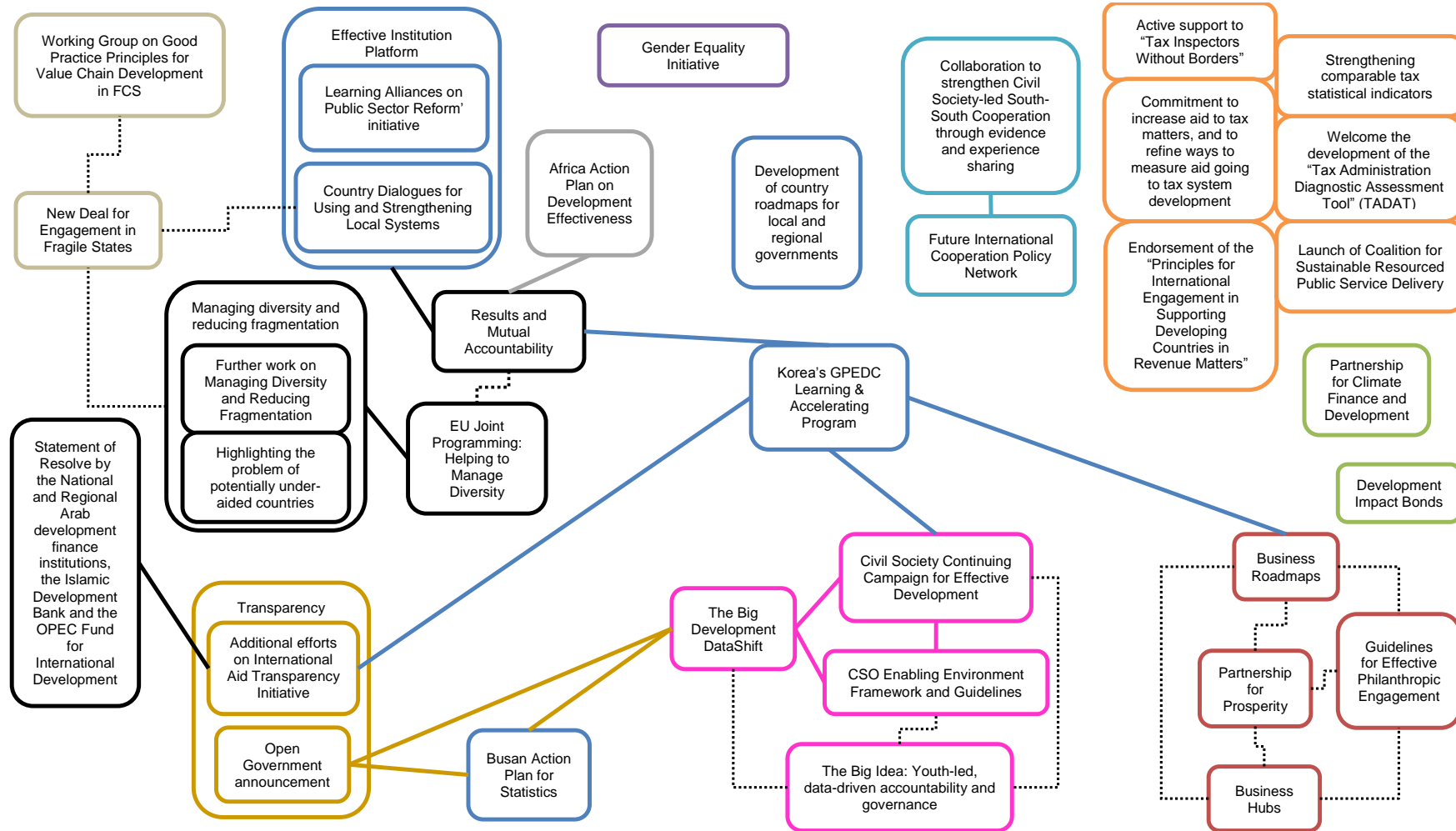
Future of Global Partnership Initiatives

15. Several participants suggested that **some streamlining and consolidation of GPIs could be considered where relevant**, to avoid duplication and strengthen synergies in GPIs' work. However, such streamlining should not be forced and the voluntary nature of GPIs should be respected.

16. In addition, it will be important to **identify key areas where the Global Partnership as a whole wants to make progress**, drawing on the Nairobi outcome document. This should help existing GPIs to consider re-focusing their activities and should also guide the announcement of new GPIs at HLM2.

PART III: ACTION POINTS

17. The following action points were identified during the Workshop:
- Whenever possible and suitable, GPIs will look for opportunities to collaborate with each other in areas of common interest.
- The Steering Committee could consider suggestions from this workshop to inform: the renewal of the Global Partnership mandate and working arrangements; strengthening of the Global Partnership as a knowledge hub; and preparations for HLM2.
- The Joint Support Team will consider options for further integrating GPIs' work in the ongoing and future monitoring rounds.
- Core groups preparing for HLM2 plenary sessions could consider which GPIs' lessons and experiences might be showcased in and/or inform plenary sessions.
- GPIs could reach out to HLM2 core group leads to offer their lessons and experiences to inform preparation of plenary sessions (see contacts in annex 2).
- The Joint Support Team will consolidate all ideas for side events, preparatory fora and amphitheatre sessions mentioned during the Workshop and send these to the host of HLM2 and the leads of core groups preparing plenary sessions
- GPIs interested in organising side events should respond to the call for expressions of interest in side events which will be circulated in July 2016.
- The Joint Support Team will prepare a proposal for a process to confirm existing GPIs and announce new GPIs at HLM2.

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[2] In this chart, full lines indicate existing co-operation and dotted lines indicate potential synergies. It is extracted from the report "Update on Global Partnership Initiatives (December 2015)" (page 14). It presents only links among GPIs that have responded to the second call for GPI bi-annual reporting (December 2015). GPIs "Collaboration to strengthen Civil Society-led South-South Cooperation through evidence and experience sharing" and "Open Government announcement" did not respond to the call but other GPIs reported to be working with them.

ANNEX 2: CONTACTS HLM2 CORE-GROUP LEADS

Plenary Session	Core Group Lead
Plenary 1 – Progress with implementing development effectiveness principles and commitments	Betty Ngoma, Malawi, betngoma@yahoo.com
Plenary 2 – Effective co-operation's contribution to achieving and financing the SDGs	Ellen Kelly, European Commission, ellen.kelly@ec.europa.eu
Plenary 3 – Learning from South-South and Triangular Co-operation	Tadeo Berjon Molinares, Mexico, tberjon@sre.gob.mx
Plenary 4 – Economic empowerment of women and youth	Isaac Kamande, igkamande@gmail.com, and Protus Onyango, pmkaba@yahoo.com, Ministry of Public Service, Gender and Youth Affairs, Kenya
Plenary 5 – Leaving no-one behind	Izabella Toth, Cordaid – for CPDE, Izabella.Toth@cordaid.org
Plenary 6 – Innovative and inclusive multi-stakeholder partnerships	Lieke Willemsen, lieke.willemsen@minbuza.nl, and Anne-Marie van Bolhuis, annemarie-van.bolhuis@minbuza.nl, Netherlands
Plenary 7 – The private sector's contribution to sustainable development	Louise Kantrow, International Chamber of Commerce, louise.kantrow@iccwbo.org

ANNEX 3: LIST OF PARTICIPANTS

GPI Effective Institutions Platform (former building block) **GPI 10 Country Dialogues for Using and Strengthening Local Systems** **GPI 27 Launch of Learning Alliances on Public Sector Reform' initiative**	
Kenya	Dr. Margaret KOBIA Chairperson of the Kenya Public Service Commission
United States	Mr. Neil LEVINE Director Center of Excellence on Democracy, Human Rights and Governance, USAID Ms. Lisa WILLIAMS, USAID
UNDP Singapore	Mr. Arndt HUSAR Deputy Director , Global Centre for Public Service Excellence
OECD	Ms. Anna PICCINNI Governance advisor to the Effective Institutions Platform, Global Partnerships & Policies Division, Development Co-operation Directorate
GPI Managing diversity and reducing fragmentation (former building block)	
Germany	Ms. Nicole HOFMANN Global Policy Advisor GPEDC, BMZ
GPI Partnership for Prosperity – P4P (former building block)	
Germany	Ms. Birgit SIEBEL Advisor, Gesellschaft für Internationale Zusammenarbeit (GIZ)
GPI on Results and Mutual Accountability (former building block)	
Switzerland	Ms. Susanne MUELLER Senior Policy Advisor, Quality Assurance and Aid Effectiveness, Focal Point Aid Effectiveness , Swiss Agency for Development and Cooperation (SDC)
Proyecto Mesoamérica	Ms. Martha KORITZA ALVARADO Co-ordinator , Mesoamerican regional platform
UNDP Bangkok	Ms. Ashley PALMER Governance and Development Effectiveness Specialist Hub, UNDP Bangkok Regional (and AP-DEF Secret)
External Adviser	Mr. Jos BRAND
GPI 1 Active Support to Tax Inspectors Without Borders **GPI 8 Commitment to increase aid to tax matters, and to refine ways to measure aid going to tax system development** **GPI 9 Commitment to perform risk analyses against exposure to illicit financial flows** **GPI 16 Endorsement of the 'Principles for International Engagement in Supporting Developing Countries in Revenue Matters'** **GPI 38 Strengthening comparable tax statistical indicators**	
OECD	Mr. Joseph STEAD Senior Policy Analyst, Centre for Tax Policy and Administration
GPI 2 Africa Action Plan on Development Effectiveness	
NEPAD	Ms. Florence NAZARE

Head, Capacity Development Division

Mr. Bob KALANZI
Capacity Development Officer

Ms. Elaine VENTER
Consultant

GPI 3 Additional Efforts on IATI	
International Aid Transparency Initiative (IATI)	Ms. Carolyn CULEY Senior Policy Advisor

GPI 4 Business Hubs	
The Partnering Initiative	Mr. Andrew KAMBOBE Senior Associate, Zambia Business in Development Facility
Center of Partnerships for Development	Mr. Fernando CASADO Director Mr. Philippe JOCHAUD Consultant in Cross-Sector Partnerships, Corporate Social Responsibility and Private Sector Development

GPI 6 Civil Society Continuing Campaign on Effective Development	
CSO Partnership for Development Effectiveness	Mr. Roberto PINAUIN Program Manager

GPI 7 Collaboration to strengthen Civil Society-led South-South Cooperation through evidence and experience sharing	
South-South Cooperation Research and Policy Center	Ms. Melissa POMEROY Programme Coordinator

GPI 12 CSO Development Effectiveness and Enabling Environment	
Task Team on CSO Development Effectiveness and Enabling Environment	Mr. David WUBS-MROZEWICZ Manager /Task Team Secretariat

GPI 14 The role of local and regional governments in effective development	
UCLG	Mr. Josep ROIG Secretary General Ms. Emilia SAIZ Deputy Secretary General Mr. Jean-Baptiste BUFFET

Center for Leadership and Governance of the South African Local Government Association	Ms. Kubeshni GOVENDER-JONES Management Advisor
VNG International	Ms. Renske STEENBERGEN Senior project manager
	Ms. Jessie POST Project Manager

GPI 17 EU Joint Programming	
European Commission	Ms. Erica GERRETSEN Head of Unit - Aid & Development Effectiveness and Financing
	Ms. Katarina TAFVELIN Policy Officer
European Union External Action	Mr. Paulus GOSSELINK Policy Officer

GPI 19 Future International Cooperation Policy Network	
Institute of Development Studies	Dr. Jing GU Director Centre for Rising Powers and Global Development

GPI 21 Effective Philanthropic Engagement	
OECD	Ms. Emilie ROMON Co-ordinator, netFWD , Development Centre

GPI 29 Network of Southern Think Tanks	
Institute for Applied Economic Research (IPEA-Brazil)	Mr. Andre DE MELLO E SOUZA Senior Researcher

GPI 32 Statement of Resolve by the National and Regional Arab development institutions, the Islamic Development Bank and the OPEC Fund for International Development	
OPEC Fund for International Development	Mr. Miguel LINARES Senior Public Sector Operations Officer Department of Public Sector

GPI 36 Welcome the development of the "Tax Administration Diagnostic Assessment Tool" TADAT	
International Monetary Fund	Mr. Gunnar MAGNUSSON Technical Assistance Officer

GPI 37 Working Group on Good Practice Principles for Value Chain Development in FCS	
SPARK	Ms. Nadia NINTUNZE Entrepreneurship Programme Manager, Burundi Office

GPI 40 Promoting Effective Partnering Facility	
Promoting Effective Partnering	Mr. Kees ZEVENBERGEN PEP manager

GPI 41 Agricord	
AgriCord, Belgium	Ms Estelle GALLOT Administrative and Financial Coordinator

GPEDC Co-Chairs	
Mexico	Mr. Noel GONZÁLEZ SEGURA Deputy Director General for Policy Planning Mexican Agency for International Development Cooperation (AMEXCID)
Netherlands	Mr. Arjan SCHUTHOF Strategic Advisor, Global Partnership for Effective Development Cooperation, Ministry of Foreign Affairs Mr. Sander HEES Policy Officer, Taskforce Global Partnership for Effective Development Cooperation (GPEDC), Ministry of Foreign Affairs

GPEDC HLM2 Host	
Kenya	Mr. Walter OGWINDO Senior Assistant Director, National Treasury of Kenya Mr. Julius Musau Mukala Principal Youth Officer, Ministry of Public Service, Youth and Gender Affairs

Steering Committee Members	
El Salvador	Ms. Claudia SÁNCHEZ Director of Non-Governmental and Decentralised Cooperation, Ministry of Finance
Trade Union Advisory Committee to the OECD	Mr. Matt SIMONDS Liaison and Policy Officer
United States	Ms Nadereh LEE Senior Development Counsellor and OECD-DAC Delegate

GPEDC Working Group on Knowledge Hub	
Cameroon	Mr. Moses AYUK BATE Chief of Service and Rapporteur of the National Development Effectiveness Task Force, Ministry of Economy, Planning and Regional Development

Joint Support Team	
UNDP	Ms. Simona MARINESCU Director/Chief Development Impact Group Bureau for Policy and Programme Support
OECD	Ms. Nadine GBOSSA Head of Global Partnerships and Policies Division Development Co-operation Directorate Mr. John EGAN

HLM2 Coordinator, Global Partnerships & Policies Division
Development Co-operation Directorate

Ms. Talita YAMASHIRO FORDELONE
Policy Analyst, Global Partnerships & Policies Division
Development Co-operation Directorate

OTHER GUESTS

| Spain | Mr. Javier SANCHEZ CANO
Head, Planning, monitoring & evaluation unit, DG Development Cooperation,
Generalitat de Catalunya |
| Downtown Europe | Ms. Audrey KREZMIEN
Project Coordinator |